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Exam : **EX0-003**

Title : Managing Successful
Programmes Foundation

Vendor : EXIN

Version : DEMO

NO.1 Which is NOT a reason for Managing the Tranches?

- A. Implement monitoring and control governance for the programme
- B. Assess the programme regularly to check it is in line with the strategic direction of the organization
- C. Achieve stabilization of operational areas which have transitioned to the new state
- D. Update programme governance baselines to reflect lessons learned

Answer: C

NO.2 Which is ensured by the Business Change Manager in the process Realizing the Benefits?

- A. Optimal running of the programme verified by audits and reviews
- B. Effective benefits realization through creating a Benefits Management Strategy
- C. Readiness of the organization to implement the changes
- D. Alignment of project scope with benefits realization

Answer: C

NO.3 Why are programme governance baselines updated?

- A. Reflect lessons learned, in Managing the Tranches
- B. Adjust programme governance to align with project governance, in Delivering the Capability
- C. Reflect lessons from earlier programmes, in Identifying a Programme
- D. Prepare for benefit reviews, in Realizing the Benefits

Answer: A

NO.4 Which describes the result of a risk on a programme?

- A. Risk cause
- B. Risk appetite
- C. Risk aggregation
- D. Risk effect

Answer: D

NO.5 Which is evidenced by the Business Case?

- A. Continuing affordability of the programme
- B. Responsibility for managing the Business Change Team
- C. Information about what will be subject to review
- D. Risk responses for the initial programme risks

Answer: A

NO.6 Which of the following statements about the purpose of issue management is true?

- 1.To prepare for a potential situation that could improve the Business Case
- 2.To resolve an unacceptable situation that has affected the delivery of capability

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 is true

Answer: D

NO.7 What document describes how the roles in the programme team relate to each other?

- A. Stakeholder Profiles
- B. Blueprint
- C. Project Dossier
- D. Organization Structure

Answer: D

NO.8 Which is NOT an objective of the programme communications process?

- A. Ensure expectations about what will be delivered remain realistic
- B. Maintain high levels of awareness and commitment
- C. Specify how stakeholders will be identified
- D. Describe what future operations are likely to look like

Answer: C

NO.9 Which is a feature of effective programme organization needed to deliver the programme's desired outcomes?

- A. Transition management
- B. Blueprint
- C. Gated reviews
- D. Management structures

Answer: D

NO.10 Which is a reason for the process Delivering the Capability?

- A. Complete programme definition.
- B. Ensure outputs can be integrated into operations
- C. Reconcile programme objectives with project delivery
- D. Confirm outcomes have been achieved

Answer: C

NO.11 What is the step in the Benefits Management Cycle that includes carrying out activities to transition the capabilities delivered by the projects into outcomes?

- A. Deliver benefits realization
- B. Identify benefits
- C. Develop the benefits management approach
- D. Plan benefits realization

Answer: A

NO.12 Which part of the scope of programme quality is MOST likely to be concerned with making best use of skills and experience?

- A. Standards management
- B. People management
- C. Process management
- D. Communications management

Answer: B